

**Raymond Gagnon**  
**Project Lead CUSCSP**  
**NI<sup>2</sup> Center for Infrastructure Expertise**

Mr. Gagnon is the Senior Project Lead for the Canada-U.S. Cargo Security Project.

Mr. Gagnon is the former mayor and member of the Claremont, New Hampshire city council and has over thirty years of experience working with local, state and federal government and non-government organizations.

Mr. Gagnon was appointed by President Clinton in 1994 to serve as the United States Marshal for the District of New Hampshire and has been involved in a variety of collaborative law enforcement initiatives in New Hampshire and New England.

In 1995, Marshal Gagnon implemented an initiative known as *Northern Lights* to improve communications and interoperability between federal, state, provincial and local law enforcement agencies in northern New England and Eastern Canada. Marshal Gagnon was also actively involved in the development of the New England High Intensity Drug Trafficking Area (HIDTA) by serving on the executive committee and as the first chair of the HIDTA Intelligence Committee.

In 2001, Marshal Gagnon, in partnership with representatives from various northern New England and Eastern Canada law enforcement agencies, the U.S. Coast Guard, U.S. Customs, U.S. Attorneys and the NH Department of Resources and Economic Development, created the original *Operation Safe Commerce* project.

*Operation Safe Commerce* completed the first-ever test and evaluation of an intermodal cargo container tracking device between Europe and the United States. The initiative has evolved into the *Canada-United States Cargo Security Project (CUSCSP)* – a unique public/private partnership that is dedicated to improving the security of the region.

Since stepping down as the United States Marshal, Mr. Gagnon has continued to promote and develop strategic collaboration between government, private industry and academia.

Mr. Gagnon earned a B.A. in history from Saint Francis College (Biddeford, Maine) and a Masters degree in administration from the University of Southern New England.